

1 **Knowledge of Autism gained by learning from people through a local UK Autism**
2 **Champion Network – a health and social care professional perspective**

3

4 **Abstract**

5 Few autistic adults perceive that health and social care professionals have good understanding
6 of autism. The countywide Autism Champion Network evaluated here, is an equal
7 partnership of both staff across sectors (Autism Champions) and individuals with lived
8 experience. Autism Champions take knowledge gained back to their teams to support
9 continuous development of services to meet autistic need. This evaluation aims to examine
10 the professional Autism Champions' perceptions of: (a) the knowledge gained through their
11 local network; and (b) the enablers and potential challenges of disseminating and applying
12 the acquired knowledge. Seven health and social sector professionals participated in semi-
13 structured interviews with thematic analysis identifying the themes 'Learning from People',
14 'Makes you think of things in a different light' and 'There's so much going on...'. Results
15 indicated that knowledge of autism gained from networking outside their own team was used
16 and valued more than the professional presentations. This included signposting, sharing
17 resources, using contacts to answer questions, and informal learning from autistic people.
18 These results have implications for developing learning for Tier 2 and above staff.
19 Additionally, they could inform the development of future Autism Champion Networks to
20 expand professionals' knowledge of autism to reduce health and social care inequalities.

21

22 **Lay Abstract**

23 The Autism Act 10 Years On found few autistic adults thought health and social care
24 professionals had a good understanding of autism. Autism training has been made law in the

1 UK for health and social care staff to tackle health inequality. The county wide Autism
2 Champion Network evaluated here is an equal partnership of interested staff across sectors
3 (Autism Champions) and autistic experts by virtue of lived experience (Autism Advisory
4 Panel). With knowledge flowing both ways, the Autism Champions take learning back to
5 teams to support continuous development of services to meet autistic need. Seven health and
6 social sector professionals from the Network participated in semi-structured interviews on
7 sharing knowledge of autism gained with their teams. All participants provide care and
8 support for autistic people, some working in specialist positions. Results showed that
9 developing new relationships with people outside their own team to signpost to, answer
10 questions and share resources, and informal learning from autistic people, was more valued
11 and used in practice than information gained from presentations. These results have
12 implications in developing learning for those who need above a basic knowledge of autism
13 and may be useful for others considering setting up an Autism Champion Network.

14 **Keywords**

15 Autistic, training, learning community, collaboration, lived experience, core capabilities
16 framework, Autism Champions

17 **Introduction**

18 Tackling health inequalities for autistic individuals is a national priority (All Party
19 Parliamentary Group on Autism APPGA, 2019; NHS England, 2019) with a training
20 programme on autism for health and care staff made statutory (Health and Care Act, 2022,
21 part 8, 181). Alternative paradigms to the medical model are gaining traction (Burchardt,
22 2004; López, 2015) advocating difference rather than impairment (Mac Cárthaigh, 2020;
23 O'Dell *et al.* 2016) and the importance of relationships and quality of life (Osgood, 2020).
24 The onus is on services to reasonably adjust to accommodate autistic individuals where

1 needed (Equality Act, 2010) with a focus on collaboration with autistic people themselves
2 (Brice, *et al.*, 2021., Shattuck, *et al.*, 2020).

3 The Autism Act 10 Years On (APPGA, 2019) document which informed the National
4 Strategy for autistic children, young people and adults: 2021 to 2026 (DHSC& E, 2021),
5 reported that only 32% of autistic adults rated mental health professionals' understanding of
6 autism as good or very good. Furthermore, only 10% of autistic adults reported that social
7 workers had a good understanding of autism. The Core Capabilities framework for
8 supporting autistic people (Department of Health and Social Care, 2019) describe different
9 tiers of knowledge needed for staff in health, social care and other sectors. Tier 1 is the basic
10 level for everyone, Tier 2 is for those in roles with more responsibility for supporting autistic
11 people and Tier 3 for roles that support more complex situations and may lead services. There
12 is a need to know what knowledge of autism is perceived useful by professionals as autism
13 training is being developed nationally to improve social and healthcare professionals'
14 understanding of autism, adapt their practice and make services more accessible to help
15 reduce health inequalities.

16 Currently autistic people have a shorter life expectancy than neurotypical people (Hirvikoski,
17 *et al.*, 2016; Smith DaWalt, *et al.*,2019). Autistic adults experience a significant disparity in
18 health care (Nicolaidis *et al*, 2015) and are more likely to develop mental ill health but less
19 likely than non-autistic people to get support (Camm-Crosbie *et al.*, 2019). In addition, it
20 appears that autistic people have an elevated risk of victimisation (Weiss and Fardella, 2019)
21 and may be over-represented in the homeless population (Churchard *et al*, 2019) with 71% of
22 autistic adult survey respondents from across England saying they had unmet social care
23 needs (APPGA, 2019).

1 The Autism Champion Network was set up in a county in the East Midlands, UK, to address
2 local reports from autistic individuals that professionals lacked understanding in why they
3 behave as they do. The county is diverse and has a population of 785,200 (Office for National
4 Statistics, 2022). It has large rural areas as well as urban, and areas of deprivation and wealth.
5 Like other counties, numbers of autism diagnoses and those waiting for assessment are
6 increasing illustrating a need for services to further develop to accommodate autistic need
7 throughout their lifetime. From reviewing the literature, no previous research evaluating an
8 Autism Champion Network was found, especially from the perspective of health and social
9 care professionals being the Autism Champions. The Network consists of a non-hierarchical
10 range of professionals across organisations who work with autistic people, alongside people
11 with lived experience of autism, either diagnosed themselves or living with an autistic family
12 member. Any staff member can volunteer to represent their team as an Autism Champion, all
13 that is needed is an interest and acceptance of autism with a desire to increase and share their
14 knowledge. Rather than first attending training then disseminating to teams as Dementia
15 Champions (Mayrhofer, *et al.* 2015) and Cog Champs (Travers, *et al.* 2017), this Autism
16 Champion Network has more in common with parent-professional autism networking groups
17 (Lock, *et al.* 2013). This is because it includes both service users and professionals but in
18 contract both partners are considered equal with knowledge flowing both ways.

19 This Autism Champion Network covers all age ranges and is open to representation from all
20 key organisations. Coming together monthly as a community there are opportunities to learn
21 from presentations and network with others, with an expectation that professionals will take
22 that learning back to their teams. Using an emancipatory approach (Bertilsson Rosqvist,
23 2019), freeing the boundaries of a typical community of practice to include those who receive
24 the service, thereby empowering the autistic person to have an equal platform to share their

1 knowledge as autistic, the vision is to improve experiences for autistic people and their
2 families in the county.

3 Networking is accepted as a method to acquire knowledge (Taba, *et al.* 2017., Wenger, 2010)
4 with human knowledge developed through interactions (Machles, *et al.* 2010) across
5 contexts, collaboration and sharing ideas being key. Practically, however, developing these
6 relationships between groups may not be easy, nor understanding what type of knowledge is
7 useful to be shared (Johnson, 2018). The aim of the current research article was to examine
8 the professional Autism Champion's perception of: (a) the knowledge gained through their
9 local network; and (b) the enablers and potential challenges of disseminating and applying
10 the acquired knowledge.

11 Two research questions guided the evaluation:

- 12 • (1) What were the Autism Champions experiences of knowledge exchange within the
13 Autism Champions Network?
- 14 • (2) What are the enablers and barriers to sharing and applying acquired knowledge to
15 improve the experience of autistic service users?

16 **Method**

17 Positionality

18 Reflexivity played an important part throughout the evaluation (Berger, 2015). As the lead
19 and administrator of the network tacit knowledge and knowing the participants through the
20 network needed active and constant reflection to avoid potential bias. On the other hand, not
21 being part of the teams that the participants were disseminating knowledge to led to a more
22 outsider viewpoint.

23 To mitigate against bias in the methodology a colleague with no involvement in the Autism
24 Champion Network but expertise in qualitative methods monitored and reviewed the

1 interview questions and separately analysed a sample of transcripts providing further depth to
2 analysis.

3 Participants

4 Seven Autism Champions were interviewed representing different health (n=5) and social
5 care services (n=2). Health sector participants were all from the local NHS Foundation Trust
6 and their occupations are detailed below:

- 7 • One nursing clinical assistant from the adult community learning disability team;
- 8 • One nurse from the adult community team for learning disabilities;
- 9 • Two psychologists from the ADHD Autism Teams (1 from adult team; 1 from
10 children's team)
- 11 • One nurse from the Intensive Support team

12 From the social care sector (n=2) the participants occupations are detailed below:

- 13 • One adult social services learning disability team assessment and enablement worker;
- 14 • One manager of a residential provider for transition age clients.

15 The occupations of the participants are associated with different levels of pay and
16 education ranging from National Vocational Qualifications (i.e., work-based
17 qualifications) to doctorate level of education. This range in education is representative of
18 the network membership. Table 1 provides the participants ages, time working in the
19 sector and time as an Autism Champion.

20 **Table 1 Sample Demographic Data**

	Mean (SD)
Age (years)	43.86 (4.34)
Time working in the sector (years)	17.86 (5.15)

Time as an Autism Champion (months)	16.43 (2.37)
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At the time of the evaluation there were approximately sixty representative Autism Champions across the county and the intention was that any of these could participate. There were no restrictions relating to age, gender, experience, nationality or specialism. The initial email was sent to the top sixteen on the list of Autism Champions ordered from those who had been part of the Network the longest to the least time as an Autism Champion. The intention being that participants would be those with the greatest experience of being an Autism Champion. Six Autism Champions came forward from that invitation but none linking from mental health. A further seventh participant was purposefully recruited from that group to fill this gap, thus the participants were those with more experience of being part of the Network.

Experience of autism for all participants was quite high to extensive (Core Capabilities Framework Tier 2 and Tier 3), all were established in their career and had been an Autism Champion from near the outset of the network in June 2018.

Of these participants six were female and one male. All participants identified as White British. The Autism Champion Network itself is predominantly female and White British but not exclusively so. The literature confirms ethnic minorities being often under-represented in autism initiatives (Perepa, 2014., Hoekstra et al. 2018) and there could be differences in understanding due to cultural norms (Hussein et al. 2019). This is something that warrants further attention but is beyond the scope of this study.

Ethics

1 The study was approved by the Faculty of Health, Education and Society Research Ethics
2 Committee at the University of Northampton (approval number FHSRECHEA00212B) and
3 the local NHS Trust.

4 Procedure

5 All participants received an information sheet about the study and had an opportunity to ask
6 questions for two weeks prior to participating. Each participant was required to give informed
7 written consent before participation.

8 All interviews were held face to face in the participant's own workplace, apart from one who
9 chose to come out of their setting to a familiar Trust meeting room to avoid interruptions.

10 Participants were interviewed once with interviews lasting twenty to forty minutes. All
11 interviews were audio recorded with prior permission and transcribed verbatim.

12 Each interviewee answered similar open questions (see Appendix 1 for interview schedule).

13 The research questions addressed within this paper were: (1) What were the Autism
14 Champions experiences of knowledge exchange within the Autism Champions Network?;
15 and (2) What are the enablers and barriers to sharing and applying acquired knowledge to
16 improve the experience of autistic service users?

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18 Data Analysis

19 Analysis was from a non-autistic perspective with transcripts open coded using thematic
20 analysis (Braun and Clarke, 2006) as an inductive process. Within an interpretive framework,
21 transcripts were read and re-read first coding across all data using NVivo 12 software. Codes
22 were then grouped into themes and sub-themes following an iterative and reflexive stance.

23 Four transcripts were independently coded (CM) to mitigate against bias. The themes were
24 then shared, discussed and agreed.

1 Community Involvement Statement

2 From the outset the Autism Champion Network has been a coproduction effort. It was
3 instigated by autistic members of the community stating that they felt they were not
4 understood by professionals. The research results provide a shared opportunity to develop the
5 non-hierarchical community further towards the vision of improving experiences for autistic
6 people and their families.

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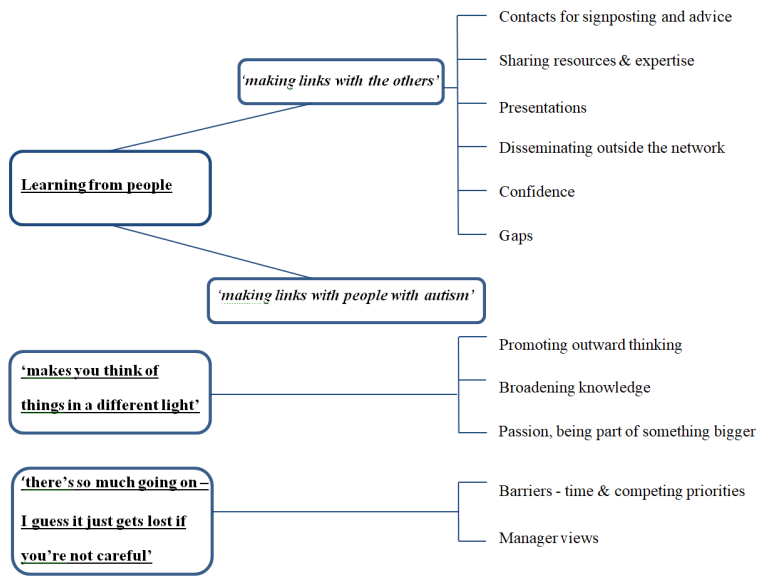
8 **Results**

9 The three main themes that emerged from the interviews were: (1) learning from people, (2)
10 ‘makes you think of things in a different light’ and (3) ‘there’s so much going on - I guess it
11 just gets lost if you’re not careful’. From all interviews the benefit of having autistic people
12 as part of the network was highlighted. Consequently, the theme ‘learning from people’ was
13 divided into ‘making links with the others’ and ‘making links with people with autism’

14 As far as possible the themes use words that participants said, attempting to keep the
15 meanings as close as to what was intended as possible. Although research indicates that
16 autistic people prefer identity first language (Kenny *et al.*, 2016) professional participants
17 used person first language, therefore, to remain authentic to what was said this terminology
18 has been used. The themes below are in bold and underlined, subthemes italicised and in bold
19 (Figure 1).

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1 Figure 1. Themes and sub-themes



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4 An extensive overview of the illustrative participant comments for the themes and sub-
5 themes can be found in the supplementary material.

6 Learning from people

7 A strong theme emerged on the advantages of forming links with other professionals from
8 different organisations, *'making links with the others.'* Forming these new relationships
9 enabled professionals to develop a pool of people they could consult with:

10 "It is nice to have a big group of people that I can bounce ideas off."

11 Participant 6

12 This gives opportunities to obtain feedback on ideas and ask for information either at
13 meetings or using links forged through the network:

14 "now if I've got something that I don't know the answer to I have got a whole group of
15 people that I can ask including quite a few people with um diagnoses themselves."

Participant 6

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As well as developing contacts in other services resulting in knowing where to signpost, sharing resources and expertise, a further positive of linking with the others was described as increased confidence. Participants spoke of consolidating knowledge already held and becoming more comfortable in advocating for people with autism:

“I think through networking with so many of you I gained confidence there to stand up to challenge.”

Participant 5

Thus, making links with the others appeared to have more potential impact on practice for these participants than learning from presentations:

“...when I was at the meeting last time there was um one of the social prescribers there so I linked up with him and fed that back that to our OTs (occupational therapists) so maybe we can have some kind of joint linking in there.”

Participant 2

“People in the network send links round to each other ... and er I file it all away ‘cos (laugh) I know it will be useful some day and er yeah pass it on to other people when needed.”

Participant 6

Although many participants found the professional presentations useful there was some ambiguity about the pertinence of these presentations and challenges identified to providing professional presentations to such a broad audience.

“I think some of the speakers when I’ve been there have been useful, others maybe

1 not so useful.”

2 Participant 1

3 It was suggested that professional presentations were more suitable for those with less
4 knowledge of autism and wondered whether they could be targeted more.

5 “I think probably from my point of view most of the presentations are less relevant
6 because they are more about maybe talking about autism to people who don’t know
7 about autism”

8 Participant 2

9 “if you go to a conference the audience is often very broad and then because you have
10 lots of talks you’re interested in some talks more than others and that’s OK isn’t it. It’s
11 just when there is just one talk”

12 Participant 2

13 Nevertheless, the breadth of people attending was perceived to be a strength of the Network.

14 “part of the Champions appeal and something that’s really good about it is that it is
15 very broad based.”

16 Participant 2

17 All participants spoke enthusiastically of having autistic individuals as part of the network,
18 *‘making links with people with autism’*, this aspect being described as “the strongest”, “the
19 biggest thing”, “really valuable”. Hearing personal stories seemed powerful and moved
20 knowledge of autism from intellectual to developing real life understanding:

21 I think having service users there increases my um awareness of the kinds of day to day

1 issues that impact on them which then helps me to think about that when we're working
2 with people in our service."

3 Participant 3

4 One participant described this deeper awareness affecting them emotionally:

5 "I actually felt very very emotional um listening to her story and really learnt a *lot*
6 from what she'd said."

7 Participant 6

8 It was not just stories that had an impact on the participants' understanding of autism but how
9 the autistic individual presented information:

10 "seeing him working and seeing how amazingly organised and structured and how he
11 thought and brought that project together, was you know really really amazing."

12 Participant 6

13 As well as autistic individuals taking equal turns with professionals in speaking every month,
14 they are also equal partners in the network. Professionals and autistic individuals get the
15 opportunity to communicate with each other on a different level away from a service user /
16 practitioner relationship:

17 it's *different* from when you are working one to one with them."

18 Participant 6

19 "when somebody is saying it's this difficult, this is the effect that it has on how I feel
20 about myself and what I can get done, then it brings it alive doesn't it and that's at the
21 heart of any of the work we do really."

Participant 3

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'makes you think of things in a different light'

Many participants spoke of the knowledge they gained of the wider county and national landscape of autism from attending meetings:

“I’ve got a much better knowledge of er what’s going on in the county um and around the country really.”

Participant 7

This prompted greater outward thinking, for example, in reference to training in autism:

“it has really made me think about, instead of going off and doing things on our own, let’s be looking out across the Trust and across other services what we need to be doing. ”

Participant 6

Several participants felt the meetings gave:

“a chance to sort of sit back head up and just kind of think more strategically”

Participant 3

away from the intense focus on day to day issues in their service.

This could reflect into service issues:

“I think it’s made us focus more, so instead of just ticking along and not – having a goal about autism it has made us focus on what we need to do as a team.”

Participant 6

1 One participant specifically said that for them the knowledge gained from the network was
2 less clinical but more about “who else is out there” and “what else is happening”.

3 Participant 3

4 There was a sense that hearing what they would not normally hear about was a positive for
5 Autism Champions.

6 This broadening knowledge of autism outside the population served by the professional was
7 not only strategic but also stemmed from the autistic people present themselves:

8 “I hadn’t really thought of people with autism outside of the LD (Learning Disability)
9 population so it has broadened it in that way.”

10 Participant 4

11 A further key aspect of being part of the network seemed to be the feeling of being part of
12 something bigger, all with the same aim and wanting to work together:

13 “...you sit back and see everybody’s there because it is more, there’s a passion, they
14 want to make a difference they want to share what they know.”

15 Participant 5

16 With reference to the autistic members:

17 “The service users are there because they really want to be there they are quite
18 vocal, they’ve got different experiences and different reasons why they’re there, you
19 know um and to have that perspective there feels, you know um, very real, not kind of
20 er let’s tick the box of inviting a service user to to this meeting.”

21 Participant 3

1 There was a sense that members felt being part of a group increased chances of success in
2 improving services for autistic users:

3 “like we are saying about a culture change I think we should be a bit more vocal about
4 that because if it going to come from anywhere it will come from the group making
5 noise.”

6 Participant 7

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8 **'there's so much going on - I guess it just gets lost if you're not careful'**

9 Most participants mentioned time and competing priorities as obstacles to fulfilling the
10 representative Autism Champion role. This was also suggested as a reason for gaps in the
11 network from some mental health teams along with not recognising the purpose of the
12 network:

13 “they've not responded or just said don't see the point,”

14 Participant 7

15 “...until there is a change in the way that people with autism are well until there's a
16 change of teams that they are put into or until people just kinda suck it up and get on
17 with the job I don't see a way round.”

18 Participant 7

19 This suggests the need for a culture shift regarding the intersection between autism and
20 mental health. Paediatricians were also a group that was felt missing from the network and
21 there was a:

22 “need to get the important people on board.”

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Some participants' service had experienced a lot of change recently which effected their ability to fulfil the role but another Autism Champion from a different service had managed through similar change without impacting the role. The difference appeared to be supportiveness of managers. One manager was very supportive, actively encouraged feedback from Autism Champion Network meetings, valuing the Autism Champion role:

“In our team meetings I am usually asked beforehand if there's any updates and er my manager and my service manager are both um really up for this um and they are quite happy for me to swan off and do anything I need to for it.”

Participant 7

This participant is known in their team and beyond and:

“because I have got this little badge of Autism Champion, I am pretty much constantly getting questions from people in the team asking me about things.”

Participant 7

From another team experiencing change there appeared not to be active management support,

“I do think that within our service it is been a priority but I think maybe management don't always...”

Participant 2

“I have spoken about um in supervision that I don't have time to action the things or to even sometimes read the information or to attend on a regular basis um and about protected time so it was agreed that I could have some protected time but then clinical things always come before protected time...”

Participant 2

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Time is clearly a big issue for this Autism Champion. This participant did not think people in their team knew about the Autism Champion role:

“Since being an Autism Champion no one’s come and asked me about the Autism Champion Network ... no one’s ever personally approached me and said oh I know you go to have you heard about this or that or what’s your advice on...”

Participant 2

A participant from another team in the same service experienced difficulties in getting people engaged:

“It’s has been difficult if I’m honest because trying to get people on board.”

Participant 1

Another explained:

“because autism is a tiny bit of what we do.”

Participant 6

Nevertheless, it was acknowledged that:

“it’s not a lack of want it’s more of a lack of OK how do we do this or organise this.”

Participant 2

Arising from the independent analysis was a sub theme around the importance of having a single lead for the network. This was identified as supportive in sustaining engagement.

1 Other Autism Champions spoke of having feedback from network meetings as a standing
2 item on their team meetings. Another being in a managerial position themselves could
3 influence but needed to explain to their proprietor the value of being part of the network, that:

4 “you get outstanding there’s always room for improvement”

5 Participant 5

6 and

7 “there’s a lot we could still learn including myself so and it’s being involved in things
8 like this that will enable that.”

9 Participant 5

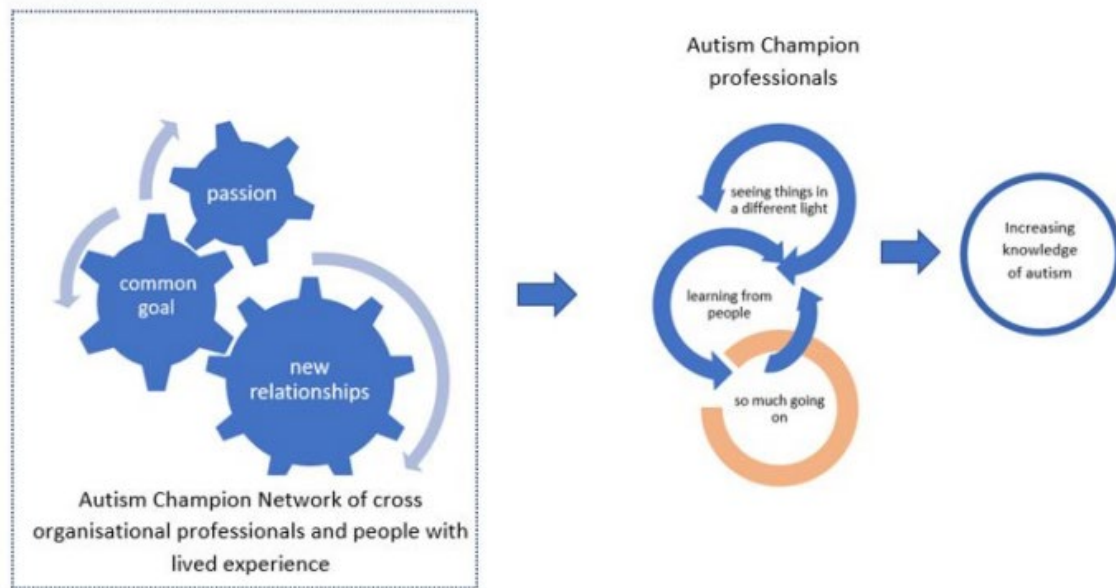
10 This also reflects the passion mentioned earlier, that many in the network have. This could be
11 the drive to prevent autism getting “lost”, providing motivation to overcome obstacles and
12 leading to proactive dissemination of information, some using personal networks to distribute
13 wider. Participants spoke of their work being “more than a job” and having “always been
14 particularly interested in autism”.

15 **Discussion**

16 The Autism Champion Network was set up to raise professional’s understanding of autism
17 and for them to disseminate this back to teams. Originally it was thought that presentations
18 would be taken back by Autism Champions and delivered to their colleagues. Through
19 seeking to evaluate this, the inductive process of the study identified the type of information
20 professionals found practical to share. Whilst perceptions of learning may not be accurate,
21 themes can be useful in informing improvement (Bond and Lockee, 2018).

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1 Figure 2. Interactions increase knowledge of autism



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3 Rather than a teacher / learner relationship from presentations, the learning through the
4 network that participants spoke most enthusiastically of seemed more interconnected, organic
5 and subtle (figure 2). There is no intended outcome of what knowledge will be gained
6 through this route but it seems to allow fluidity in learning about autism that accommodates
7 the reality of day to day life. However, competing priorities can inhibit learning from people
8 and dissemination of knowledge (Travers, *et al.* 2017).

9 Research indicates that more than just factual knowledge is valued when considering
10 individuals (e.g., nurses) attitudes to autism (Mac Cárthaigh & López, 2020). The research
11 suggests that looking at autism through a medical lens could result in negative attitudes that
12 disregard abilities. The current study demonstrates that professionals interacting with autistic
13 people on a different level through the network (i.e., not viewing the autistic network member
14 as a service user) enables them to see the positives of the condition first-hand which can
15 influence their perception of autism as practitioners.

1 Learning from contact with people, the results suggest, seemed to promote more behavioural
2 change in the participants than cognitive learning from presentations. Therefore interactional,
3 relationship-based learning could be beneficial to professionals at this level who want to
4 improve their service for autistic people. Experiencing interactions with a diverse range of
5 professionals and autistic individuals with a common purpose seemed affirmative,
6 appreciating the human element of knowledge development and value-based practice.
7 Professional social network groups supporting acquisition of knowledge is established in the
8 literature (Taba, *et al.* 2017., Wenger, 2010) and “autistic expertise” needed to expand
9 knowledge of autism.

10 Autistic people do not fit neatly into a homogenous group (Weiskopf, 2017), therefore
11 knowledge of the individual and how to interact with the individual is fundamental to clinical
12 practice (Barrett *et al* 2015) and needs to be embedded. These results suggest professionals
13 know that learning from sharing experiences and interacting with autistic people is beneficial
14 for practice, therefore it needs consideration in initiatives to develop knowledge of autism in
15 health and social care staff. The importance of peer learning for developmental disabilities is
16 supported in findings from Duggal, *et al.* (2020) and multidisciplinary network learning for
17 other complex areas (Dalcanale, *et al.* 2011).

18 Results suggest that professionals were finding that knowledge of autism emerged from their
19 interactions with others, colleagues and autistic people. Learning with people rather than just
20 about them relates to the re-adjustment of power in acquiring human knowledge (Bleakley,
21 2015. Barrett *et al.*, 2015). Therefore, as well as traditional training, it could be useful for
22 professionals to engage with a network such as this to share expertise and ask questions
23 pertinent to particular situations encountered. Although autism training has been shown to be
24 promising in tackling explicit bias against autism it has not been shown to reduce implicit
25 bias (Jones, *et al.* 2021). Further research is needed to establish whether interactions within

1 an Autism Champion Network following this model would have influence in reducing any
2 implicit bias against autism.

3 The results also give insights into what appears important in sustaining the Autism Champion
4 Network. A single lead for the network seemed appreciated. This corresponds to Poochereon
5 and Ting's (2015) notion that a visible lead who maintains and manages a network
6 encourages others to join and be involved in the collaborative process. It also seemed clear
7 that manager support was an important driver for success in the Autism Champion role. This
8 indicates that bottom up passion from individual Champions is not enough alone for them to
9 lead change. Managers who don't value the network nor buy in to the process can form a
10 block to information sharing (Cunningham, *et al.* 2012). Similarly, Mayrhofer et al (2015)
11 describes manager support as a facilitator for engagement relating to setting up a dementia
12 community of practice.

13 Crane *et al* (2019) report reluctance of mental health services to work with autistic people
14 with a co-occurring mental health condition in their survey of psychiatrists' knowledge of
15 autism. This is echoed here under the 'gaps' theme and could reflect a wider commissioning,
16 organisational gap rather than simply that seen in this network (Crane, 2019). Their research
17 suggests that psychiatrists could welcome cross-organisational working and clear signposting.
18 Nevertheless, there may be further barriers to attending network meetings experienced by
19 mental health teams that need further investigation.

20 **Recommendations for setting up an Autism Champion Network**

21 The results have identified barriers experienced by Autism Champions from this network in
22 engagement and sharing knowledge of autism with their teams. Supportive factors and what
23 Autism Champions value from being part of the network have also been pinpointed. From
24 these, the following pointers are suggested for those wishing to set up a network to broaden

1 professionals' knowledge of autism:

2 1. Cross organisational professionals and autistic individuals all as equal partners.

3 2. Joint vision that all believe in – to improve experiences for autistic people and their
4 families.

5 3. Opportunities facilitated for links to be made and different perspectives heard and
6 considered.

7 4. Managers understand the purpose of the network.

8 5. Autism Champion to have the support of their manager to take on the role and
9 allowed time to do this.

10 6. A process for Autism Champions to disseminate knowledge of autism back to their
11 teams.

12 7. A visible lead to facilitate and administer.

13 Further sharing of evaluation results could contribute to greater understanding of how Autism
14 Champion Networks can be sustained and succeed in improving experiences for autistic
15 people and their families.

16 **Limitations**

17 Although the results highlight issues that can be used to develop this network and set up
18 others they need to be interpreted with caution, particularly in generalising to inform training.

19 The sample might be biased as it was those with a keen interest in autism and the network
20 who took part, all having been involved with the network since its inception. If the study
21 were repeated with participants with less experience of autism a different emphasis on the
22 importance of types of knowledge of autism gained could result. Furthermore, future research
23 evaluating the Autism Champion Network from the perspective of the autistic individual
24 would be beneficial for both evaluation and future development/recommendations.

1 The study is rooted in Western sociocultural context, reflecting the Autism Champion
2 Network under evaluation. This needs to be taken into consideration when interpreting the
3 results.

4 Further research is needed to understand whether networking with other professionals and
5 autistic individuals is of importance at Tiers 2 and 3 to increase knowledge of autism or if it
6 may be less so at Tier 1. Investigation into the impact of e-learning and existing face to face
7 learning on developing confidence and understanding in interacting with autistic service users
8 is also required and could provide an interesting comparison.

9

10 **Conclusion**

11 This study has highlighted the value professionals who work with autistic people and their
12 families place on developing different kinds of knowledge to improve their practice. In
13 particular, the benefits of learning from people, colleagues and autistic individuals, was
14 emphasised. In order to develop a real understanding of the impact of day to day living with
15 autism, interacting with autistic individuals outside the therapeutic relationship was the most
16 powerful. Therefore, developing knowledge of autistic people above developing knowledge
17 of autism is what appeared useful. To accommodate this engagement in an Autism Champion
18 Network such as this could be considered as an adjunct to traditional training and e-learning
19 on autism for Tier 2 and above.

20 With autism an NHS priority, these messages are timely for continuing development of
21 training aiming to expand professionals' knowledge of autism to reduce health and social
22 care inequalities (e.g., access, support) and improve outcomes for autistic people.

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